

Work Programme 2012



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Annex I: List of Members of the Management Board, Supervisory Board, Board of Advisors and staff

(List of Councillors and Honorary Councillors is included in section 1.2)

PREAMBLE– Building our Future

Our Work Programme 2011

Each year a Work Programme is developed following consultations with relevant Commissions and working groups. The draft Work Programme is presented at the AGM and presentations on Commissions and working groups are provided to ensure an informed discussion can take place. The draft Work Programme is sent to Councillors before the AGM to allow them to prepare for the meeting.

The AGM decides which Commissions/working groups are set up and which Councillors chair Commissions/working groups. The Council also reviews and adopts the Work Programme and sets priorities which guide the Secretariat, the Management Board and the Supervisory Board in the allocation of resources throughout the year. Following the AGM the Work Programme is updated to reflect the conclusions of the AGM.

Building Our Future

The WFC was founded on two pillars: (1) being a voice of future generations; and (2) working with policy-makers to spread better policy solutions to urgent global challenges. In the first four and a half (4.5) years of operating, the WFC had some notable achievements, such as playing a decisive role in effecting renewable energy legislative change in several countries on different continents and bringing the issue of crimes against future generations into the international public discourse.

Now that the Council has existed for 4.5 years and there is an increase in pressing global challenges the WFC needs to decide how to build its future in the next five years, to focus on a solid strategy and allocate limited resources.

PART 1: THE FRAMEWORK

1.1 WFC: Our Identity, Vision, Mission and Values

Vision of the world

(Agreed at Founding Congress 2007)

We envision a sustainable, just and peaceful future, where the dignity and rights of every living being and the connectedness of human beings to all life are universally respected.

Vision for the WFC (agreed at AGM 2009)

By 2020 we envision the WFC to be an independent and respected institution that:

- is accredited for disseminating future just policies;
- actively approaches international, national, and sub-national policy-makers and advises them on introducing identified better policies;
- actively condemns the authentication of future unjust policies and sees to a conviction of responsible policy-makers;
- is actively approached by international, national, and sub-national policy-makers for guidance in drafting future just policies; and
- is actively approached by international, national, and sub-national policy makers for guidance to judge the justness of existing policies.

Mission

(Agreed at Founding Congress 2007)

The WFC aims to be an ethical voice for the needs and rights of future life.

Commitment to Future Generations

(Signed at Founding Congress 2007)

We promise to do everything in our power to help sustain life on earth with all its beauty and diversity for future generations, and to speak up for comprehensive peace and true justice between the world's peoples and countries.

Values

“The World Future Council endorses the principles embodied in the Earth Charter and will incorporate them in its own proposals for policy reform.” *Founding Congress 2007.*

Core values mentioned in the Earth Charter:

Respect for earth and life in all its diversity.

- Every form of life has value regardless of its worth to human beings.
- Inherent dignity of all human beings and in the intellectual, artistic, ethical, and spiritual potential of humanity.

Care for the community of life with understanding, compassion, and love.

- Duty to prevent environmental harm and to protect the rights of people.
- Responsibility to promote the common good.

Integrity of Earth's ecological systems, with special concern for biological diversity and the natural processes that sustain life.

- A precautionary approach when science is limited.

Social and economic justice and gender equality

- Human development in an equitable and sustainable manner.
- Universal access to education, health care, and economic opportunity.
- A natural and social environment supportive of human dignity, bodily health, and spiritual well-being, with special attention to the rights of indigenous peoples and minorities.

Just and participatory democracy, non-violence and peace

- Transparency and accountability in governance.
- Freedom of action of each generation is qualified by the needs of future generations.

For the full version see <http://www.earthcharter.org>

1.2 WFC: Our Councillors and Honorary Councillors

Councillors

At the heart of all WFC activities are the Councillors from around the world:

1. **Hafsat Abiola–Costello**, Human and civil rights campaigner; Founder, Kudirat Initiative for Democracy (KIND); China Africa Bridge
2. **Dr. Ibrahim Abouleish**, Founder, SEKEM Enterprises
3. **Shawn A–in–chut Atleo**, National Chief of the Assembly of First Nations of Canada
4. **Maude Barlow**, Chairperson, The Council of Canadians
5. **Dipal Chandra Barua**, Co–Founder of the Grameen Bank, former Managing Director of Grameen Shakti, Founder and Chairman of the Bright Green Energy Foundation
6. **Rae Kwon Chung**, Director, Environment and Sustainable Development Division, United Nations Economics and Social Commission for Asia and the Pacific (UNESCAP)
7. **Tony Colman**, Entrepreneur; former MP; Director, Africappractice
8. **Prof. Marie–Claire Cordonier Segger**, Director, The Centre for International Sustainable Development Law (CISDL); Chief, Sustainable Development and Environment Law Programme, IDLO, Visiting Professor, Cambridge University
9. **Nicholas Dunlop**, Co–Founder and Secretary General, Climate Parliament
10. **Prof. Dr. Hans–Peter Dürr**, Nuclear physicist and philosopher
11. **Jared Duval**, Author and Senior Fellow, ecoAmerica
12. **Dr. Tewolde Berhan Gebre Egziabher**, Director General, Environmental Protection Authority, Ethiopia
13. **Dr. Riane Eisler**, President of Centre for Partnership Studies; author
14. **Dr. Scilla Elworthy**, Founder, Oxford Research Group
15. **Fabio Feldmann**, Brazilian environmental legislator; Executive Secretary of the Paulista Forum on Global Climate Change and Biodiversity
16. **Tim Flannery**, Scientist, explorer, author and conservationist
17. **Dr. Sándor Fülöp**, Hungary, Parliamentary Commissioner for Future Generations
18. **Prof. Rafia Ghubash**, President, Arab Network for Women, Science and Technology
19. **Cyd Ho**, Member of the Legislative Council, Hong Kong
20. **Wes Jackson**, Co–Founder and President, The Land Institute
21. **Dr. Ashok Khosla**, President, International Union for Conservation of Nature (IUCN); Chairman, Centre for Development Alternatives; Co–President, The Club of Rome
22. **Prof. C. S. Kiang**, Founding Dean, College of Environmental Sciences, Beijing
23. **Prof. Dr. Rolf Kreibich**, Scientific and Managing Director, Institute for Futures Studies and Technology Assessment (IZT)
24. **Dr. David Krieger**, President, Nuclear Age Peace Foundation
25. **Prof. Dr. Alexander Likhotal**, President of Green Cross International

26. **Dr. Rama Mani**, Advisor, Global Centre for the Responsibility to Protect, New York; Senior Research Associate, Centre for International Studies, University of Oxford
27. **Prof. Stephen Marglin**, Economist, holder of the Walter S. Barker Chair in the Department of Economics of Harvard University
28. **Prof. Dr. Manfred Max–Neef**, Pioneer of ‘Barefoot Economics’, Former Rector, Universidad de Chile, Valdivia
29. **Frances Moore Lappé**, Founder, Small Planet Institute; author
30. **Youssou N’Dour**, Musician and human rights activist
31. **Dr. Katiana Orluc**, Middle East expert, Visiting Professor at the Centre for European Studies at Harvard University
32. **Ahmedou Ould–Abdallah**, special Representative of the UN Secretary–General in Somalia
33. **Dr. Vital Rajan**, Vice–President, Oxfam India, Chairman, Governing Body/Confederation of Voluntary Associations
34. **Prof. Dr. Vandana Shiva**, Founder, Research Foundation for Science, Technology and Ecology
35. **Sulak Sivaraksa**, Co–Founder, International Network of Engaged Buddhists
36. **Count Hans–Christof von Sponeck**, former UN Assistant Secretary General; Chairman, Centre for the UN Millennium Development Goals, Basel/Switzerland
37. **Prof. Motoyuki Suzuki**, Chairman, Central Environmental Council of Japan
38. **Pauline Tangiora**, Maori elder from the Rongomaiwahine Tribe
39. **Alyn Ware**, Founder and International Coordinator of the Network Parliamentarians for Nuclear Non–proliferation and Disarmament (PNND), Director of the Aotearoa Lawyers for Peace
40. **Judge C. G. Weeramantry**, former Vice–President, International Court of Justice; Founder, Trustee and Chairman, The Weeramantry International Centre for Peace Education and Research (WICPER)
41. **Francisco Whitaker**, Co–Founder, World Social Forum
42. **Dr. Anders Wijkman**, Vice–Chair, the Club of Rome, Board Member, Tällberg Foundation

Honorary Councillors

1. **Patrus Ananias**, Former Brazilian Minister of Social Development and the Fight against Hunger
2. **Dr. Olivier Giscard D’Estaing**, Chairman INSEAD Foundation
3. **Dr. Ahmed Djoghlaf**, Executive Secretary of the Convention on Biological Diversity (CBD), Minister Plenipotentiary of the Algerian Ministry of Foreign Affairs, Assistant Secretary General of the United Nations
4. **Prof. Herbert Girardet**, Co–Founder of the World Future Council, chairman of the Schumacher Society UK, honorary fellow of Royal Institute for British Architects (RIBA), visiting professor at the University of Northumbria, Middlesex University, and the University of West of England
5. **Gertrude Ibengwé Mongella**, Tanzania, former President of the Pan–African Parliament

6. **Dr. Michael Otto**, Chairman of the Supervisory Board, Otto Group, Germany
7. **The Hon. Arthur N.R. Robinson**, Former President of the Republic of Trinidad and Tobago
8. **Prof. Dr. Ernst Ulrich von Weizsäcker**, Co–Chair of the International Panel for Sustainable Resource Management

Deceased members:

Walter Cronkite (d. 2009), American Broadcast Journalist

Prof. Wangari Maathai, (d.2011), Nobel Peace Prize Laureate, Founder, Green Belt Movement

Anita Roddick, (d.2007) Founder of the Body Shop

Hermann Scheer, (d. 2010), President of Eurosolar, Chair, World Council for Renewable Energy, MP, Germany

1.3 Our strategy

Strategy – overview

Following the vision that the WFC wants to be an independent and respected institution that disseminates future just policies in the world and condemns wrong developments, the strategy for 2012–2013 should focus on the following:

- activities on very few issues to achieve recognisable success and to build a name;
- maintaining and expanding a group of convinced supporters to fund the work;
- maintaining the best people to do the job; and
- consolidating an efficient work environment

WFC should build on its previous work until 2012, enlarge the areas of activity from 2013 onwards, and should aim to become a truly global organisation from 2017 onwards.

Strategy implications 2012

Given the current scarcity of (financial) resources, 2012 will be a year of consolidation. Key programming efforts in 2012 should aim to (for details see programme chapters later):

- continue to enhance awareness about the framework that justifies our decisions concerning ‘future just policies’ (Future Justice Framework). The application of this framework should be one core differentiation point of the WFC;
- establish the WFC as a policy-driven organisation with expertise in policy identification, evaluation, and dissemination; and continue to update and expand the futurepolicy.org website;
- succeed in convincing governments to call for the establishment of ombudspersons for future generations at the international, national and local level at the Rio+ 20 Conference and work with key governments to establish them at the national level;
- continue to spread future just policies in the following areas: 1) Climate/Energy, specifically the renewable energy sector, including in cities; 2) Sustainable Ecosystems: agriculture (Belo Horizonte Food Security Programme), biodiversity (exemplary policies including the Costa Rican Biodiversity Law), and forests (Rwandan and the Gambian forest policy of community forest management); 3) Sustainable Economies: Future Finance and Alternative Economic Indicators; and 4) Peace and Disarmament (if additional funding can be secured); and
- research and promote the Future Policy Award 2012 on the subject oceans and coasts at the World Ocean Summit and the UN Biodiversity Summit in India in 2012 in partnership with UN organisations.

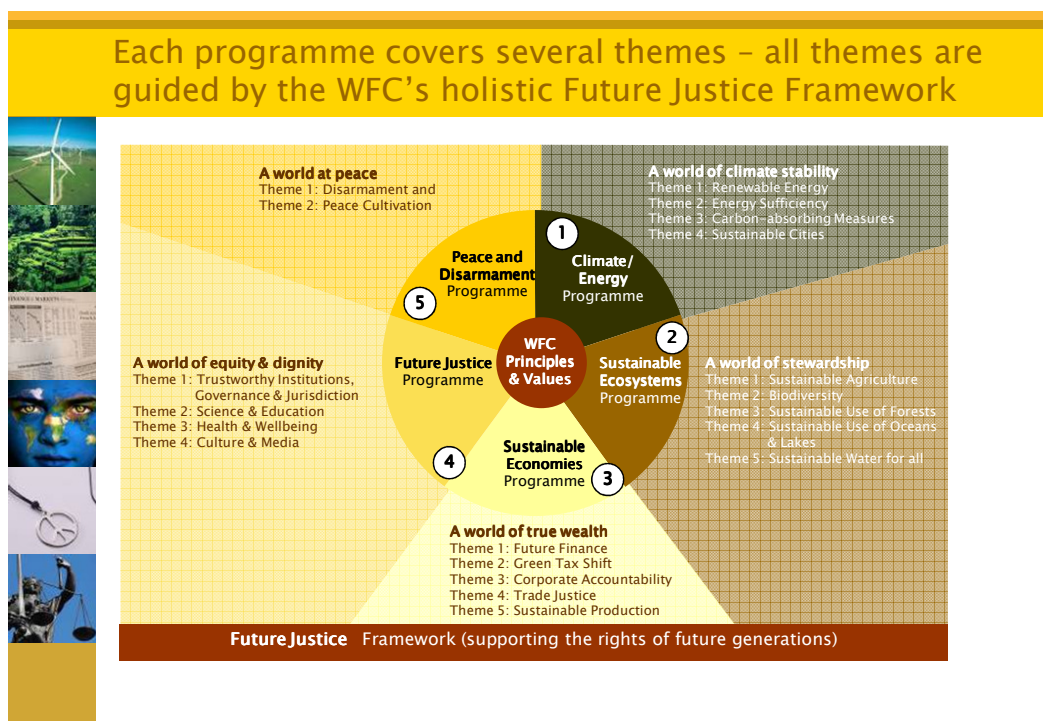
- Other programme issues should be followed according to WFC contractual commitments, but should not receive additional attention (unless considerable additional dedicated funding becomes available).

Key organisational efforts in 2012 should focus on:

- continuing to enhance current and newly elected Councillors;
- continuing to secure funding for the next five years;
- continuing to enhance visibility of the WFC in the public; and
- finalising work processes and work infrastructure (establishment of WFC in Latin America) of the WFC.

1.4 How we want to organise our work: WFC programmes and themes

To structure our work, assign resources, report progress, and account for the usage of dedicated (financial) resources, the foundation WFC continues with the following structure of five programmes with two to five themes each:



Annual General Meeting, October 2012

1

The 4–step work process

To achieve WFC strategic objectives, we will in general follow the 4–step work process of the WFC:

- Step 1 Academic research**, to provide sufficient understanding of the challenges and their inter–dependency, to identify and develop best policies to cope efficiently and quickly with the challenges
- Step 2 Awareness–raising**, making politicians and the public aware of what needs to be done and how it could be done
- Step 3 Political engagement/advocacy**, educating, consulting/engaging politicians on what to implement and how
- Step 4 Political empowerment/enabling legislation**, developing tools to empower politicians to introduce the policies in question

PART 2: PROGRAMME DEVELOPMENT

2.1 Future Justice Programme– A World of Equity and Dignity

Themes

- 1) Trustworthy Institutions, Governance & Jurisdiction
- 2) Science & Education
- 3) Health & Wellbeing
- 4) Culture & Media

Policy work in the themes 2 and 4 will be postponed until further funding is available.

2.1.1 Trustworthy Institutions, Governance & Jurisdiction

Co–ordinator: Dr. Maja Göpel (on maternity leave, Sept 2011 – August 2012)

Future Justice Manager: Catherine Pearce (Ombudspersons for Future Generations Campaign)

Senior Policy Officer: Alistair Whitby (Alternative Economic Indicators and Ombudspersons)

Policy Officer: Ingrid Heindorf (People with Disabilities)

MB delegate: Jakob von Uexkull

Chair: Prof. Marie–Claire Cordonier Segger, Judge C. G. Weeramantry

Councillors: Hafsat Abiola–Costello, Prof. Hans Peter Dürr, Dr. Riane Eisler, Dr. Scilla Elworthy, Dr. David Krieger, Dr. Rama Mani, Dr. Katiana Orluc, Dr. Vithal Rajan, Sulak Sivaraksa, Pauline Tangiora, Hans–Christoph von Sponeck

Honorary Councillor: H.E. Arthur Robinson and Prof. Ernst Ulrich von Weizsäcker

Advisors: Dr. Barbara Doll, Cyril Ritchie

Overall goal

To develop a comprehensive legal and policy framework that guarantees human security, ecological integrity, and social equity in the interest of future generations. This framework guides all policy work of the World Future Council.

Work Area 1: Ombudspersons for Future Generations

Co-ordinator: Catherine Pearce (until August 2012), Maja Göpel (as of September 2012)

MB delegate: Jakob von Uexkull

Overall goal

To improve systemic, long-term knowledge among decision-makers in all sectors of society and deliver guiding tools for sound governance by introducing Ombudspersons for Future Generations at all government levels.

Three-year perspective of work area and tools

Our concrete strategic objectives for the next three years are:

- 1) Establish a European coalition for the establishment of institutional representation of future generations at the level of the European Union and in selected member states
- 2) Promote Ombudspersons for Future Generations (OFG) as a solution for sustainable development governance in the context of the Rio+20 Earth Summit theme ‘Institutional Frameworks for Sustainable Development’ in 2012

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> • Establish in the Rio Declaration the installation of Ombudspersons for Future Generations at all levels 	<ul style="list-style-type: none"> • Effective, regular contact and liaison with representatives from key governments and regions, including Germany, Brazil, South Africa, India, Norway, and EU, over specific text and legal proposals • Ongoing discussions and collaboration with civil society and formal coalitions in UK, Germany, Brazil and UN institutions 	<ul style="list-style-type: none"> • Governments give formal proposals and recommendations in the negotiations before Rio • Strong media coverage of our campaign • Support for OFG in the Global Sustainability Panel report

Deliverables 2012	Milestones	Success indicators (see list of indicators)
	<ul style="list-style-type: none"> • Ongoing collaborations with civil society groups • Successful side event with EEA at the 3rd prep com in May • E-petition launched on website • Further legal research on how a mandate for an OFG could be nationally and internationally defined gains credibility • Strong presence and message at World Social Forum, Brazil 	<ul style="list-style-type: none"> • Proposal fully embedded into the positions of the formal UN stakeholders, including nine major groups • Number of signatories to e-petition
<ul style="list-style-type: none"> • Establish active support at the EU level, independent of a global recommendation from Rio 	<ul style="list-style-type: none"> • Series of meetings with Commission, Commissioners where proposal is seriously considered • Effective liaison with key EU MS, including Germany, EU, Denmark, Wales and Malta • Event in Brussels to solidify and confirm EU position, using Rio as an important marker of support • Successful ongoing meetings with parliamentarians 	<ul style="list-style-type: none"> • Serious discussion of the existing model legislation for Europe by the Commission • Number of parliamentarians supporting the proposal • Number of people at the event
<ul style="list-style-type: none"> • Communicate future justice message as a positive vision for policy change 	<ul style="list-style-type: none"> • E-petition launched on the website • Blogs regularly read, external international figure heads keen to contribute • Increased awareness of the concept in key countries and regions (as listed above) • Social media and other interactive online tools used to disseminate messages 	<ul style="list-style-type: none"> • Number of people signed up to e-petition • Numbers using our website • Number of videos from key international figure heads/leading public spokespeople/ ambassadors

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Fundraise to finance campaign in 2013 and beyond 	<ul style="list-style-type: none"> Find one or two bigger donors to secure work for further three years 	<ul style="list-style-type: none"> Amount of new funding Number of new donors
<ul style="list-style-type: none"> Enhance the media coverage / publications 	<ul style="list-style-type: none"> At least one invited commentary, op ed or interview per quarter in core media Regular coverage of our campaign, linked to Rio Use of our press releases and quotes in press articles Used by the press for general background and information on status of the negotiations 	<ul style="list-style-type: none"> Number of commentaries and interviews Wide appearance of Guardian brochure and Solutions article Geographical coverage across different countries

Work Area 2: Alternative Economic Indicators

Co-ordinator: Alistair Whitby

MB delegate: Jakob von Uexkull

To facilitate the better use of alternative ‘Beyond GDP’ indicators to measure the effectiveness of policies, and give the public and decision-makers an informed basis for seeking change.

Our concrete strategic objectives for the next three years are:

- 1) Continue engagement in the Beyond GDP movement on the OECD and EU level to assist in the process of developing a new kind of economy, one that is more equitable, is more sustainable and more effectively serves human well-being.

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Active participation in joint consortium workshops (next: Toulouse, Jan 2012) 	<ul style="list-style-type: none"> Fruitful meetings between the project partners (new economics foundation, TNO, ULB etc.) Easily accessible “knowledge reservoir” development 	<ul style="list-style-type: none"> Reliable collaboration between project partners High decision-making level of participants in workshops Active Advisory Board

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Assist new economics foundation (nef) in the creation of a Beyond GDP online platform 	<ul style="list-style-type: none"> Website going live Updating website with all key findings and materials 	<ul style="list-style-type: none"> Usable platform for disseminating Beyond GDP work and interacting with partners
<ul style="list-style-type: none"> Development of communication materials on the benefit of Beyond GDP measures 	<ul style="list-style-type: none"> Publication and dissemination of materials targeted at key groups ('the unaware', 'the sceptics' & 'the movers') 	<ul style="list-style-type: none"> Number of references to our work Wide diffusion of generated knowledge
<ul style="list-style-type: none"> Targeted networking to assist work of the project and consortium 	<ul style="list-style-type: none"> Develop reciprocal relationships with key groups: OECD, Global Footprint etc. 	<ul style="list-style-type: none"> Number of key participants at road shows and meetings
<ul style="list-style-type: none"> Enhancing media coverage / publications 	<ul style="list-style-type: none"> Invited commentaries or interviews in media 	<ul style="list-style-type: none"> Number of commentaries and interviews

2.1.2 Health and Quality of Life

2.1.2.1 Rights of People with Disabilities

Co-ordinator: Ingrid Heindorf

MB delegate: Alexandra Wandel

Overall goal

We seek to achieve the recognition of disability as a human rights issue and to promote respect for the inherent dignity of all disabled people in the interest of present and future generations.

Three-year perspective and strategic objectives

Work Area 1: Fostering disabled people's human rights

To accelerate the development of policies implementing the rights-based approach to disability.

Concrete strategic objectives for the next year:

- 1) To raise awareness of international policy examples which have delivered identifiable improvements promoting individual autonomy and independence, full inclusion in society, equality of opportunity and accessibility, under the principles of the UN Convention on the Rights of Persons with Disabilities, amongst parliamentarians, civil servants and other stakeholders from all over Europe
- 2) To promote networking of policy-makers, academia, NGOs and foundations working for disabled people’s rights on a European level

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> • Achievements 2011: networking and meetings with the EC’s Disability Unit, European Disability Forum and academia; research report on good policies; decision on the 8 policies by a high-level Scientific Advisory Board; preparation of a printed publication, interactive website and an international conference. 	<ul style="list-style-type: none"> • Attendance of the NNDR Conference in Iceland May 2011 and the EFC Turin Conference in June 2011 • Engaging eleven leading European experts in the Scientific Advisory Board • Identification of eight good policies ensuring disabled people’s rights 	<ul style="list-style-type: none"> • Outreach to 200 disability experts and disabled people’s organizations • 20 policies from all around the world were nominated • 8 policies chosen by the SAB • Position of experts in the Scientific Advisory Board
<ul style="list-style-type: none"> • 22–23 January 2012: International Conference on “Good Policies for Disabled People” in Vienna, Austria together with the Essl Foundation and Bank Austria 	<ul style="list-style-type: none"> • High-Level Support for the conference • Interest shown by national and European parliamentarians • Article or interview in core media 	<ul style="list-style-type: none"> • Number of experts and parliamentarians participating • Media coverage • Keynotes by stakeholders • Number of participants Funds for a follow-up from Essl Foundation (project partner)

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> • Gaining support from the EU Commission and the Council of Europe • Engaging parliamentarians and academia • Enhancing the media coverage 		
<ul style="list-style-type: none"> • Promoting the printed report and dedicated website for decision makers 	<ul style="list-style-type: none"> • Keeping the website and its interactive network alive 	<ul style="list-style-type: none"> • Number of participants and interactivity
<ul style="list-style-type: none"> • Fundraising for the development of a national Anti-Discrimination Model Legislation and the start of a international network of parliamentarians working for disabled people's rights 	<ul style="list-style-type: none"> • Locate new donors 	<ul style="list-style-type: none"> • Amount of new funding

2.2 Climate/Energy – A World of Climate Stability

Note: For a comprehensive review of the 2011 activities and an evaluation please look at the special document provided by the climate energy unit end of October.

Themes:

- 1) Renewable Energy Renewable Energy and Energy efficiency
- 2) Climate Finance
- 3) Regenerative Cities

Co-ordinator: Stefan Schurig

MB delegate: Jakob von Uexkull

Chair: Dr. Anders Wijkman; Dep. Chair: Dipal Barua

Councillors: Prof. Dr. Alexander Likothal, Hafsat Abiola–Costello, Dr. Ibrahim Abouleish (Helmy Abouleish), Tony Colman, Nicholas Dunlop, Prof. Dr. Hans–Peter Dürr, Dr. Tewolde Berhan Gebre Egziabher, Fabio Feldmann, Tim Flannery, Dr. Ashok Khosla, Prof. C. S. Kiang, Prof. Dr. Rolf Kreibich

Honorary Councillors: Dr. Michael Otto, Prof. Dr. Ernst Ulrich von Weizsäcker

Overall goal

- 1) To support efforts to mitigate climate change by accelerating the global transition from fossil fuel sources to secure renewable energy while reducing the total demand for energy
- 2) To support measures to increase the capacity of the biosphere to absorb greenhouse gases via forest protection and reforestation, low–carbon farming, etc.
- 3) To assist in securing global sustainable development and health by avoiding the waste of energy and providing sufficient energy to all.
- 4) To establish that climate stabilisation is also related to the issues of human security, energy security, energy independence and health.

Three–year perspective and strategic objectives

2.2.1 Renewable Energy

Work Area 1: Renewable energy in industrialised countries

To accelerate the deployment of renewable energy (RE) in industrialised countries

Our concrete strategic objectives for the next three years are:

- 1) To keep and further extend the status as a renowned reference for renewable energy policies for grid connected areas for parliamentarians and other policy stakeholders around the world
- 2) To continue raising awareness for renewable energies in the US and proposing appropriate policies there
- 3) To develop a profound WFC position and policy recommendations on grid issues and compile a policy concept for ‘Grid Enhancement’.

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> WFC continues to increase its reputation as one of the most influential non-profit organisations on RE policies 	<ul style="list-style-type: none"> WFC presence on international RE key events 	<ul style="list-style-type: none"> Number and quality of invitations to keynote speeches and cooperations Number and quality of invitations from governments Level of involvement of ministers and heads of state
<ul style="list-style-type: none"> WFC to identify key policies for adapting the electricity grid in Europe to the energy transition needs 	<ul style="list-style-type: none"> WFC to prepare a report on European grid development 	
<ul style="list-style-type: none"> WFC policy recommendations to be implemented in key regions in the USA 	<ul style="list-style-type: none"> At least three workshops and additional capacity building events on RE policies with policymakers in the USA 	<ul style="list-style-type: none"> Number of participants Number of policy-makers reached Media coverage
<ul style="list-style-type: none"> WFC to further extend and maintain its profile as NR.1 reference for Feed in tariffs in North America 	<ul style="list-style-type: none"> Excursion to Europe of US city authorities and policymakers in cooperation with Ecologic WFC US to work closer with Paul Gipe, the key player on FITs in the US Further fundraising proposals to foundations and potential donors 	<ul style="list-style-type: none"> Media Coverage Important think tanks and Institutions continue to refer to the WFC Number of invitations to events relevant for the decision making process in Washington and the certain states Ability to raise further funding for the RE work in North America

Work Area 2: Renewable energy in developing countries and emerging economies

To initiate the deployment of renewable energy in non-grid connected and rural areas. WFC will concentrate on promoting a policy framework for non-grid connected areas that facilitates micro-financing and mini grid solutions.

Our concrete strategic objectives for the next three years are:

- 1) To spread policy recommendations for the deployment of renewable energy in non-grid connected areas (FITs in mini grids etc)
- 2) To establish the WFC as a well recognised institution positioned among parliamentarians and other policy stakeholders regarding best policies for renewable energies in non-grid connected areas

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> • RE suggestions in developing countries echoed by the outcome of the Rio+20 process/ summit 	<ul style="list-style-type: none"> • Access to those working on the Rio+20 outcome text • Strong presence at the Rio+20 Summit 	<ul style="list-style-type: none"> • Mention of key WFC suggestions on RE in developing countries in reference documents resulting from the summit
<ul style="list-style-type: none"> • Further establish the African Renewable Energy Alliance (AREA) 	<ul style="list-style-type: none"> • Active steering committee • Successful meetings of the steering committee • AREA to establish a reasonable decision-making structure • Members embark on path to self-sustaining the alliance 	<ul style="list-style-type: none"> • Number and quality of participants • AREA to become its own legal entity • AREA to reach sovereignty • Media coverage
<ul style="list-style-type: none"> • Increase profile in Africa through further cooperation with partner organisations 	<ul style="list-style-type: none"> • WFC and the Association of European Parliamentarians with Africa (AWEPA) to agree a reasonable MoU • Successful partnership with AWEPA • Partnership with AFRICARE 	<ul style="list-style-type: none"> • At least two successful joint ventures with the AWEPA • Number of policy-makers reached • Media coverage

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Increase direct advice to governments in Africa on the implementation of 'mini grid' solutions in appropriate areas in Africa 	<ul style="list-style-type: none"> WFC to submit and distribute a report on 'Implementing feed-in tariffs in Africa' (in cooperation with Dr. David Jacobs/IFOK) 	<ul style="list-style-type: none"> Number of policy-makers reached Number of official advisory mandates
<ul style="list-style-type: none"> Make use of the subject of 'energy access' to flag its policy recommendations on RE (FIT/micro-credits) and climate finance (SDR) 	<ul style="list-style-type: none"> WFC together with AREA to contribute to the UN campaign on energy access through membership of the WFC at the energy PLUS initiative Successful workshop at the Rockefeller Foundations's Bellagio Center 	<ul style="list-style-type: none"> Number of potential members participating High level speakers and participants at the Bellagio Center event
<ul style="list-style-type: none"> Initiate/build a network on RE in Brazil and link this to the Anti nuclear movement in Brazil 	<ul style="list-style-type: none"> Successful workshop with potential partners 	<ul style="list-style-type: none"> Number of potential members participating

2.2.2 Sustainable Cities

Work Area 3: Climate Finance

To promote the WFC proposal of Special Drawing Rights (SDR) and the concept of national and international FIT funds in relation with the Green Climate Fund of the UNFCCC

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Have SDRs discussed among civil society organisations, policy makers and IFIs 	<ul style="list-style-type: none"> Further general awareness raising through active media work and the WFC future finance blog Further policy briefings for parliamentarians SDR workshop in cooperation with the Global Environmental Facility (GEF) in the US Joint workshop with the Beijing Normal University on SDRs and climate finance 	<ul style="list-style-type: none"> Quality of feedback we receive Number of invitations to discuss the proposal Media coverage Number and quality of participants
<ul style="list-style-type: none"> Further examine the SDR proposal 	<ul style="list-style-type: none"> Quality of feedback on which aspects need improvement 	<ul style="list-style-type: none"> Number of policy-makers reached Number of official advisory mandates
<ul style="list-style-type: none"> At least one country considers its official endorsement of the SDR approach 	<ul style="list-style-type: none"> Direct pursuit of government representatives 	<ul style="list-style-type: none"> Number of direct meetings with governments

Work Area 4: Commission cities and climate change (joint venture with HafenCity University of Hamburg)

Co-ordinator: Stefan Schurig and Anna Leidreiter

Councillors: Prof. Dr. Hans-Peter Dürr, Fabio Feldmann, Dr. Ashok Khosla, Prof. C. S. Kiang, Dr. Anders Wijkman

Advisors: Tatiana Bosteels, Prof. Peter Droege, Bill Dunster, Prof. Dr. Meinhard von Gerkan, Prof. Dr. Hartmut Graßl, Peter Head, Prof. Jeffrey Kenworthy, Prof. Dr. Jörg Knieling, Prof. Dr. Dieter Läßle, Dr. Harry Lehmann, Dr. Eric Martinot, Sebastian Moffatt,

Prof. Peter Newman, Prof. Dr.–Ing. Ralf Otterpohl, Sanjay Prakash, Fatima Shah,
Prof. Suani Teixeira Coelho, Henning Thomsen

Overall goal

- 100% renewable energy in and for cities
- Establishing the WFC concept of ‘Regenerative Cities’ among national governments, city authorities and international institutions
- Improving the governance structures required to implement the above mentioned 100% targets and roadmaps and the broader vision of regenerative cities

Our concrete strategic objectives for the next three years are:

- 1) To accelerate the deployment of renewable energy in and for cities. We are explicitly looking for city policies that are to be decided on national government levels and by city authorities.
- 2) To build a solid policy framework/toolkit for the deployment of renewable energy in and for cities, specifically based on the WFC concept of ‘regenerative cities’
- 3) To establish a well recognised position among city authorities and national parliaments as a reference for best policies on sustainable city development

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> • Further build up profile of a small, flexible and forward thinking network on cities 	<ul style="list-style-type: none"> • Expansion of involvement in the urban campaign steering committee of UN Habitat • Further spread of the regenerative city vision, the 100% RE target concepts and the governance report • Successful Hamburg conference on regenerative cities • Gaining new members for the expert commission on cities and holding an annual meeting at the end of 2012 	<ul style="list-style-type: none"> • Number of direct advisory mandates of cities and regions • Number and quality of participants attending the Hamburg conference • Quality of high-level members of the city commission

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Have the term and concept of 'regenerative cities' widely spread and associated with the WFC amongst city organisations 	<ul style="list-style-type: none"> Further spread of the concept through the existing WFC city network Successful joint venture with the Heinrich Böll Foundation on 'regenerative cities' Update of the regenerative city concept end of 2012 	<ul style="list-style-type: none"> Number and quality of articles in specialized media Number and quality of participants at the HBF events
<ul style="list-style-type: none"> 100% RE targets for cities and regions becomes a Europe-wide 'subject of interest' 	<ul style="list-style-type: none"> Further spread of the concept through the existing WFC city network Successful joint venture with the Danish Folkecenter on a parliamentary hearing of city authorities and members of parliament from European member states on 100% RE Regions 	<ul style="list-style-type: none"> Number and quality of participants
<ul style="list-style-type: none"> WFC presence in India on the particular subject of regenerative cities 	<ul style="list-style-type: none"> Successful opening of a WFC office including one senior policy officer in Delhi 	<ul style="list-style-type: none"> Media response to the WFC work in India Involvement of MP of Indian Parliament
<ul style="list-style-type: none"> Turning the focus of 'sustainable development' further to the city level 	<ul style="list-style-type: none"> Continuous and further spread of WFC involvement in all relevant city networks 	<ul style="list-style-type: none"> WFC policy recommendations to be considered by relevant city networks

2.3 Sustainable Ecosystems – A World of Stewardship

Themes

- 1) Sustainable Agriculture
- 2) Biodiversity
- 3) Sustainable Use of Forests
- 4) Sustainable Use of Oceans & Lakes

5) Sustainable Water for All

Policy work in Theme 5 will be postponed until further funding is available.

2.3.1 Sustainable Agriculture

Project Co-ordinator: Holger Güssefeld

MB delegate: Alexandra Wandel

Overall goal

To encourage the spreading of the 2009 Future Policy Award winning agriculture policies from Belo Horizonte and Tuscany to other countries in order to create better living conditions for present and future generations

The project will only be developed once funding possibilities are envisaged.

2.3.2 Biodiversity

Project Coordinator: N.N. (dependent on future funding)

MB Delegate: Alexandra Wandel

Project title

“GLOBE–WFC Visionary Biodiversity Law Programme” and WFC Biodiversity Commission, Santa Marta, Colombia (both dependent on future funding)

Overall goal

We strive to achieve best biodiversity policies, with a specific focus on Central and Latin American countries that create better living conditions for present and future generations through raising the awareness and building of capacities amongst legislators on the issue of biodiversity.

Three-year perspective and strategic objectives

Concrete objectives of the project

The main objective of the project will be to introduce exemplary biodiversity laws with agreed targets at the national level, specifically in Central and Latin America by highlighting best practice in lawmaking including the Costa Rican Biodiversity Law 2008 as a follow-up of the Future Policy Award 2010 and a series of publications on biodiversity during 2011.

Particularly the project aims to contribute to the building of capacities within parliaments to evaluate, pass or amend legislation, scrutinise governmental policy and budgets, and safeguard the highest standards of the protection of biodiversity.

Project perspective

A five year expert commission (2012–2016) that will implement parliamentary hearings at international and regional level. The project depends on future funding.

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Parliamentary hearing in Santa Marta, Colombia 	<ul style="list-style-type: none"> A parliamentary hearing with Latin American legislators on spreading our winning Costa Rican law with participation of the Colombian president 	<ul style="list-style-type: none"> Number of parliamentarians participating in session and in the discussion. Number of implementation efforts within the year following the session Media coverage
<ul style="list-style-type: none"> World Summit of Legislators, Rio de Janeiro, Brazil, 25th – 27th May 2012 	<ul style="list-style-type: none"> A two-hour hearing to explore exemplary biodiversity legislation out of the best policies 	<ul style="list-style-type: none"> Number of parliamentarians participating in session and in the discussion Number of implementation efforts within the year following the session Media coverage
Legislators Biodiversity Forum, Hyderabad or New Delhi, India for the 11th COP of CBD in October 2012	<ul style="list-style-type: none"> A half-day hearing to explore the role of legislators in delivering the objectives of the Convention on Biological Diversity (CBD), through exemplary biodiversity legislation, including reference to the Costa Rican Law 	<ul style="list-style-type: none"> Number of parliamentarians participating in session and in the discussion Number of implementation efforts within the year following the session Media coverage
Put the publications on biodiversity and other best policies promoted under Future Policy Award in the FuturePolicy.Org website (bilingual)	<ul style="list-style-type: none"> Construction and maintenance of the sections on Future Policy Awards on the website 	<ul style="list-style-type: none"> Positive feedback of contents of brochure by decision-makers Number of readers and web hits

2.3.3 Sustainable Use of Forests

Project Coordinator: N.N. (depending on future funding)

MB Delegate: Alexandra Wandel

Overall goal

To encourage the spreading of the 2011 Future Policy Award winning forest policies of Rwanda and the Gambia to other African countries in order to create better living conditions for present and future generations

Three-year perspective and strategic objectives

Work Area 1: Spreading of best forest laws in Africa

The project introduces exemplary forest laws in other African countries by highlighting best practices in lawmaking and policy making including Rwanda’s National Forest Policy initiated

in 2004 and the Gambia’s Community Forest Policy initiated in 1995, as a follow-up of the Future Policy Award 2011.

Particularly, the project aims to contribute to the building of capacities within parliaments to evaluate, pass or amend legislation, scrutinise governmental policy and budgets, and safeguard the highest standards of the protection of forests.

Further, the project aims to increase public awareness for the support of exemplary policies based on best practices of the region.

Project perspective

A project that will implement a parliamentary hearing at the regional level with neighbouring countries of Rwanda will be associated with media activities for the increase of public support for forest policies. The project depends on future funding.

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> • Regional Summit of Legislators, Rwanda, 2012 	<ul style="list-style-type: none"> • A parliamentary hearing to explore the best forest policies 	<ul style="list-style-type: none"> • Number of parliamentarians participating in session and in the discussion. • Number of implementation efforts within the year following the session. • Media coverage
<ul style="list-style-type: none"> • Media activities for 	<ul style="list-style-type: none"> • Tree planting activity 	<ul style="list-style-type: none"> • Number of politicians

<p>promoting the forest policies</p>		<p>participating in the activity.</p> <ul style="list-style-type: none"> • Coverage in local and regional media
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2.3.4 Sustainable Use of Oceans and Lakes

Oceans and Coasts will be the theme for the Future Policy Award 2012 (see chapter 2.6)

2.4 Sustainable Economies Programme – A World of True Wealth

Themes

- 1) Future Finance
- 2) Green Tax Shift
- 3) Corporate Accountability
- 4) Trade Justice
- 5) Sustainable Production

Policy work in Themes 2–5 will be postponed until further funding is available.

2.4.1 Future Finance

Co-ordinator: Stefan Schurig, Dr. Matthias Kroll

MB delegate: Jakob von Uexkull

Chair: to be appointed at AGM if funding will be granted

Councillors: Hafsat Abiola-Costello, Dr. Ibrahim Abouleish, Tony Colman, Frances Moore-Lappé, Prof. Manfred Max-Neef

Honorary Councillor: Olivier Giscard d'Estaing

Advisors: Helmy Abouleish, Andreas Neukirch, John Pontin, Anthony Simon, Hans Zulliger

Overall goal

To achieve a stable, sustainable and just economic and financial system serving people and planet in the interest of future generations

Three-year perspective and strategic objectives

Work Area 1 (Theme Future Finance): Funding the global renewable energy transition

Creation of new Special Drawing Rights (SDR) of the IMF to finance a global New Green Deal.

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> • Gain additional support from academia and organising seminars or workshops of experts from academia, parliamentarians, economy and civil society to further develop the proposal • Establish a permanent working group on implementation SDRs as a tool of climate finance 	<ul style="list-style-type: none"> • International Hearing with the Beijing University in China in March/April • Presentation to the Global Environmental Facility (GEF) in Washington DC, Spring 2012 • Identification of the core practical issues in realising the proposal and of a set of solutions • Joint seminar with other universities • Operating the follow up process with the working group 	<ul style="list-style-type: none"> • Fundraising for the presentation • Number of experts participating • Media coverage • Number of participants of the working group
<ul style="list-style-type: none"> • Gain additional support from the EU Commission and the EU Parliament 	<ul style="list-style-type: none"> • Regular meetings with Commission staff and parliamentarians 	<ul style="list-style-type: none"> • Having the WFC proposal put onto the agenda of the EU Commission • Number of parliamentarians supporting the proposal
<ul style="list-style-type: none"> • Develop a dedicated website for decision-makers 	<ul style="list-style-type: none"> • Launching the website 	
<ul style="list-style-type: none"> • Fundraise to finance additional Future Finance consultants 	<ul style="list-style-type: none"> • Locate new donors 	<ul style="list-style-type: none"> • Amount of new funding

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Gain additional publicity in core media Enhance the media coverage / publications 	<ul style="list-style-type: none"> At least one invited commentary or interview per quarter in core media One peer reviewed paper about the major economic implications of the proposal 	<ul style="list-style-type: none"> Number of commentaries and interviews

Work Area 2 (Theme Future Finance): Breaking the dominance of finance

Increasing the diversity, resilience and stability of the financial sector through the promotion of legislations that support the non-speculative sectors of finance.

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Policy brochure on new regulation with special reference to negative legal enforcement 	<ul style="list-style-type: none"> Publication in first quarter 	<ul style="list-style-type: none"> Positive feedback by experts and political decision makers
<ul style="list-style-type: none"> Enhanced media coverage / publications 	<ul style="list-style-type: none"> At least one invited commentary or interview per quarter in core media One scientific paper about regulation of banking and finance 	<ul style="list-style-type: none"> Number of commentaries and interviews
<ul style="list-style-type: none"> Gain additional support from academia and organise workshops of experts 	<ul style="list-style-type: none"> At least one workshop on either negative legal enforcement or deflation of asset inflation 	<ul style="list-style-type: none"> Number of prominent experts participating
Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Gain additional support from the 	<ul style="list-style-type: none"> Regular meetings with Commission staff and parliamentarians 	<ul style="list-style-type: none"> Number of parliamentarians

EU Commission and the EU Parliament		supporting the WFC proposals
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Work Area 3 (Theme Future Finance): Estimate the costs of not using renewable energies

Discovering the real costs of exploiting fossil energies to illustrate the comparatively small costs of RE

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Policy brochure on the basic methodical approach and an initial estimate of costs 	<ul style="list-style-type: none"> Publication of the first survey in the end of 2011 	<ul style="list-style-type: none"> Positive feedback by academia, NGOs and political decision makers
<ul style="list-style-type: none"> Enhanced media coverage / publications 	<ul style="list-style-type: none"> At least one invited commentary or interview per quarter in core media One peer reviewed paper on the new approach with a partner from academia 	<ul style="list-style-type: none"> Number of commentaries and interviews

Work area 4 (Theme Future Finance): Establishing the Futurefinanceblog.org website

Gaining more publicity and appreciation on the themes of the Future Finance Commission

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Gain attention from other blogs and media 	<ul style="list-style-type: none"> Writing at least one commentary a week 	<ul style="list-style-type: none"> Number of views and commentaries
<ul style="list-style-type: none"> Translate the Future Finance blog in English 		

2.5 Peace and Disarmament

Themes

- 1) Disarmament and
- 2) Peace Cultivation

Policy work in Themes 1 and 2 will be postponed until further funding is available. Work areas listed below are based on current ongoing projects.

2.5.1 Disarmament

Co-ordinator: Rob van Riet

MB delegate: Jakob von Uexkull

Chair: to be appointed at AGM

Members: Councillors: Dr. David Krieger (current chair), Hafsat Abiola-Costello, Prof. Hans-Peter Dürr, Dr. Riane Eisler, Dr. Scilla Elworthy, Prof. Dr. Alexander Likhotal, Dr. Rama Mani, Count H.-C. von Sponeck, Pauline Tangiora, Alyn Ware, Judge C.G. Weeramantry

Advisors: Reiner Braun, Neshan Gunasekera, Martin Kalinowski, Jürgen Scheffran, Vijay Mehta, Rick Wayman

Overall goal

To bring about a peaceful, just and safe planet for present and future generations by securing ongoing and verifiable demilitarization and disarmament with a particular focus on the complete abolition of nuclear weapons.

Work Area 1: Highlighting and spreading best disarmament policies

National Legislative Measures to Further Nuclear Abolition – to identify and spread exemplary policies and policy initiatives that implement the nuclear prohibition norm and/or contribute to building that norm. (Made possible by a £10,000 grant application from the Polden-Puckham Charitable Trust. A follow-up grant application for £25,000 for the next two years has been awarded.)

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> • Leveraging research and publication on exemplary nuclear disarmament policies in relevant forums • Launch Peace and Disarmament section on FuturePolicy.org, based on research findings • Informing and engaging relevant civil society groups on the best policies initiative • Continuation of research into best policies, including those focusing on disarmament for development, as well as exemplary policy-initiatives • Collaboration with PNND and IPU to release an IPU handbook on best nuclear disarmament policies, to be released in Kampala during the IPU Assembly (April 2012) 	<ul style="list-style-type: none"> • Securing £10,000 grant from the Polden–Puckham Charitable Trust (November 2010) • Securing £25,000 follow up grant from Polden–Puckham. (November 2011) • Meeting with Polden–Puckham representative to report on activities and discuss possible future funding (March 2011) • Events, meetings and social events to raise awareness of WFC and project, such as: <ul style="list-style-type: none"> • Participation in Vancouver Conference: “Humanitarian Law, Human Security: The Emerging Framework for the Non–Use and Elimination of Nuclear Weapons” (Feb 2011) • Participation in AGM of International Association of Lawyers Against Nuclear Arms, Szczecin (June 2011) 	<ul style="list-style-type: none"> • Traffic on the Peace and Disarmament section of the WFC website • Enthusiastic responses by other relevant organisations • Usage of and reference to FuturePolicy.org • Effective distribution of publications (number of recipients of publications and appropriate target groups) • Reference to publications • Media coverage

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<p>Engaging parliamentarians interested in initiating legislation aimed at implementing the nuclear abolition norm or furthering nuclear disarmament (through collaboration with PNND)</p> <ul style="list-style-type: none"> Parliamentary workshops, similar to the roundtable session during the PNND Assembly 	<ul style="list-style-type: none"> Close co-operation with Parliamentarians for Nuclear Non-Proliferation and Disarmament (PNND) (Rob van Riet is PNND UK coordinator) Participation in PNND Annual Assembly, including presentation on best policies research at related parliamentary roundtable (October 2011) Presentation on best policies research at parliamentary roundtable at German UN Mission, NY (November 2011) 	<ul style="list-style-type: none"> Number of policy-makers reached Depth of engagement and initiatives resulting from engagement

Work Area 2: Parliamentary engagement

To foster the current nuclear abolition momentum and engage key stakeholders in the new political environment, build on two key agreements of the 2010 NPT Review Conference: 1) Advancing the UN Secretary-General’s Five-Point Proposal for Nuclear Disarmament, which includes beginning preparatory work on a Nuclear Weapons Convention (NWC); 2) Furthering the humanitarian approach to nuclear disarmament through promoting the application of International Humanitarian Law (IHL) to nuclear weapons. (A joint grant application from PNND, IALANA and the WFC to the Joseph Rowntree Charitable Trust for £30,000 for a two-year period is currently pending.)

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> Inform parliamentarians of the 2010 NPT Review Outcome and engage them in key (international, regional and national) parliamentary initiatives (through WFC – PNND working relationship) 	<ul style="list-style-type: none"> PNND is now a global network of over 800 parliamentarians from more than 75 countries. (About 25 members in the UK) Build PNND membership in the UK and ensure cross-party representation (throughout 2011) Participation in NATO Partnership for Peace meeting & PNND Roundtable, Geneva (April 2011) Meetings with Mani Shankar Aiyar (Chair, Rajiv Gandhi Action Plan Group) (May & June 2011) Meetings with Dutch MPs (June 2011) 	<ul style="list-style-type: none"> Increased membership and engagement of key legislators Reference to events and outcome documents in key policy documents, conferences and other efforts Media coverage
<ul style="list-style-type: none"> Build collaboration between parliamentarians and governments for nuclear abolition initiatives through the continuing organisation of events that focus on advancing the UNSG’s five-point-plan and the application of IHL to nuclear abolition Further promotion of the Vancouver Declaration: “Law’s Imperative for the Urgent Achievement of a Nuclear-Weapon-Free World” 	<ul style="list-style-type: none"> Set up meeting with the UK Foreign Office for Douglas Roche during his global tour to promote the Middle Powers Initiative’s brief “A Global Law to Ban Nuclear Weapons” (June 2011) Release inaugural issue Nuclear Abolition Forum on IHL and nuclear weapons and release event (October 2011) 	<ul style="list-style-type: none"> Increased momentum for a NWC Humanitarian approach to nuclear disarmament gains further traction

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> • Further development of the ‘Nuclear Abolition Forum: Dialogue on the Process to Achieve and Sustain a Nuclear Weapons Free World’. The Forum consists of a website and periodical exploring key aspects of prohibiting and eliminating nuclear weapons. • Future releases of the periodical on key nuclear abolition themes 	<ul style="list-style-type: none"> • Appointment of Rob van Riet as Director of the Forum, hosted by WFC London Office (January 2011) • Launch of the Forum and release first issue with public event, New York (October 2011) 	<ul style="list-style-type: none"> • Use of and referencing the Forum • Number of co-sponsoring organizations (8) • Number of consultants involved (over 60) • Use of the Forum by governments in their preparatory work on a NWC

Work Area 3: Raising awareness of climate–nuclear nexus

Based on research by Jürgen Scheffran into the linkages between nuclear security and climate security, to examine the multidimensional interplay between nuclear and climate risks, to identify areas where both threats converge, and to explore approaches to move from living under these security threats to building sustainable peace.

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> • Continue research into climate–nuclear nexus • Leveraging research and publication ‘Climate Change, Nuclear Risks and Nuclear Disarmament: From Security Threats to Sustainable Peace’ • Organisation of a side event on the topic at NPT PrepCom with NAPF and INES (June 2012) 	<ul style="list-style-type: none"> • Release publication and presentation by Jürgen Scheffran on research at Mayors for Peace/WFC event on climatic consequences of nuclear war, Geneva (May 2011) • Press release on inconvenient truth of the climate–nuclear nexus in conjunction with Al Gore's Climate Reality Project (Sep 2011) 	<ul style="list-style-type: none"> • Effective distribution of publication (number of recipients publication and appropriate target group) • Reference to publication • Media coverage

2.6 Future Policy Award 2012 on Oceans and Coasts

Co-ordinator: Alexandra Wandel

Event Management: Ina Neuberger

Jury: The jury will be composed of experts from all five continents, including Councillors, and will depend on the subject. Members of the 2011 jury were Prof. Marie–Claire Cordonier Segger, Jan McAlpine, Dr. Tewolde Erban Gebre Egziabher, Prof. Dr. Vandana Shiva, Pauline Tangiora, Jakob von Uexkull, Simone Lovera.

Nominations: Nominations will be made by Councillors and Members of the Board of Advisors as well as a selected group of specialised organizations dependent on the subject (international organisations, parliamentarians e.g. GLOBE; not–for–profit organisations).

Overall goal

To champion policies that create better living conditions for current and future generations and encourage their widespread replication worldwide.

Three–year perspective and strategic objectives

To establish the Future Policy Award and principled policy evaluation as widely recognised innovations of advocacy for the rights of current and future generations.

Our concrete strategic objectives for the next three years are:

- 1) To secure sufficient funds to run the Award on an annual basis and to spread the winning policy of each year
- 2) To continue establishing partnerships with UN organizations and UN Goodwill Ambassadors in order to enhance the visibility, outreach to decision-makers and media
- 3) To promote the topic and winning policies, on more than one occasion.

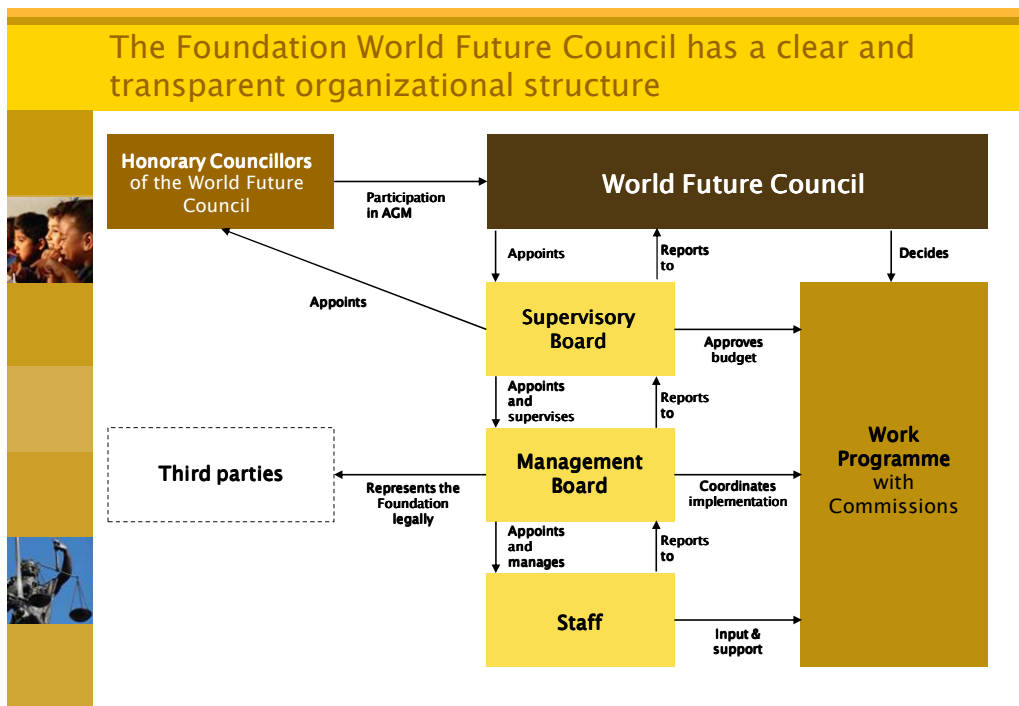
Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> • Partnership proposals and meetings with UN organizations 	<ul style="list-style-type: none"> • Regular meetings/ correspondence with key donors and partners at UN level and private sector 	<ul style="list-style-type: none"> • Amount of donations and in kind donations as well as political significance of partners (e.g. membership)
<ul style="list-style-type: none"> • Theme announced with UN partners and call for nominations 	<ul style="list-style-type: none"> • Mid-January 	
<ul style="list-style-type: none"> • Solid group of international organisations, parliamentarians and civil society submitting nominations • Call for nominations • Nominations 	<ul style="list-style-type: none"> • Group of Nominators fixed by January 2012 • Nominations received by mid March 	<ul style="list-style-type: none"> • Quantity and quality of nominated policies from all five continents
<ul style="list-style-type: none"> • Evaluation Report with shortlisted policies 	<p>Application toolkit applied to all nominations with interviews conducted with local scientists, government and civil society representatives</p> <ul style="list-style-type: none"> • Submitted to jury members three weeks prior to jury call 	<ul style="list-style-type: none"> • Number of interviews • Media coverage about nominated policies

Deliverables 2012	Milestones	Success indicators (see list of indicators)
<ul style="list-style-type: none"> • Brochure/magazine about winning policies 	<ul style="list-style-type: none"> • Finalised 3 weeks prior to ceremony 	<ul style="list-style-type: none"> • Positive feedback to contents of brochure by decision-makers • Number of readers and web hits
<ul style="list-style-type: none"> • Film about award-winning policy 	<ul style="list-style-type: none"> • Finalised 3 weeks prior to ceremony 	<ul style="list-style-type: none"> • Number of web hits on internet
<ul style="list-style-type: none"> • Media release about 1) announcement of topic and call for nominations, 2) short listed policies and 3) winning policies 	<ul style="list-style-type: none"> • Media releases/interviews in last quarter of 2012 	<ul style="list-style-type: none"> • Number of media clippings and number of countries reached
<ul style="list-style-type: none"> • Award Ceremony 	<ul style="list-style-type: none"> • Ceremony team set up 3 months prior to ceremony 	<ul style="list-style-type: none"> • Prominence of speakers • Number of policy-makers and media attending • Amount of donations at and after ceremony
<ul style="list-style-type: none"> • Putting the publications on the theme FPA 2012 in the FuturePolicy.Org website 	<ul style="list-style-type: none"> • Construction and maintenance of the sections on Future Policy Awards in the website 	<ul style="list-style-type: none"> • Number of readers and web hits

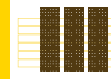
PART 3: WFC OPERATIONS

Legally speaking, the WFC is a foundation registered in Germany. The decision-making procedures are described in the statutes of the foundation and the by-laws of the bodies (available on the intranet).

The following chart shows the organisational structure of the foundation World Future Council.

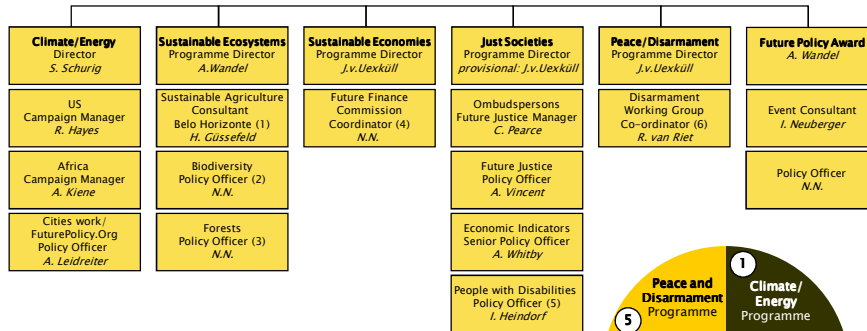


New organization: project management of the Foundation WFC



Back-up

Report to the Management Board on work progress



1, 2, 3, 4 and 6 are not yet funded in 2012 but funding applications have been submitted.
5: funding expires end of March with possible prolongation
Additional interns are also assisting the programmes climate/energy, future policy award and ombudspersons



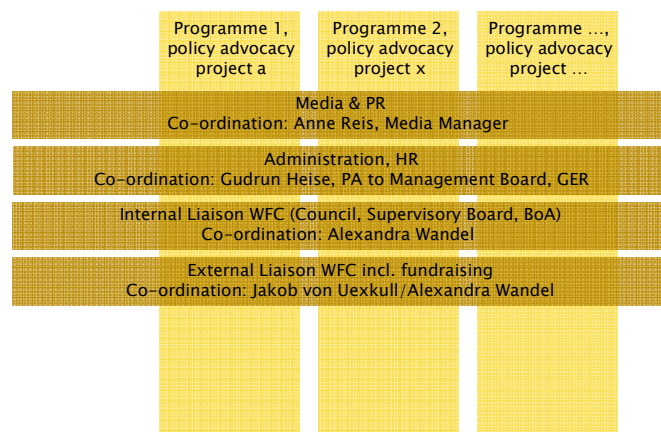
World Future Council

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In addition to the programming organisation, shared service functions were introduced to support the programme work:

The organization works as a matrix: the different programmes are supported by shared services



Shared services allow the WFC to operate ("Operations")

Develop WFC's content – deliver on the WFC's objectives
("Project Management")



Annual General Meeting, October 2012

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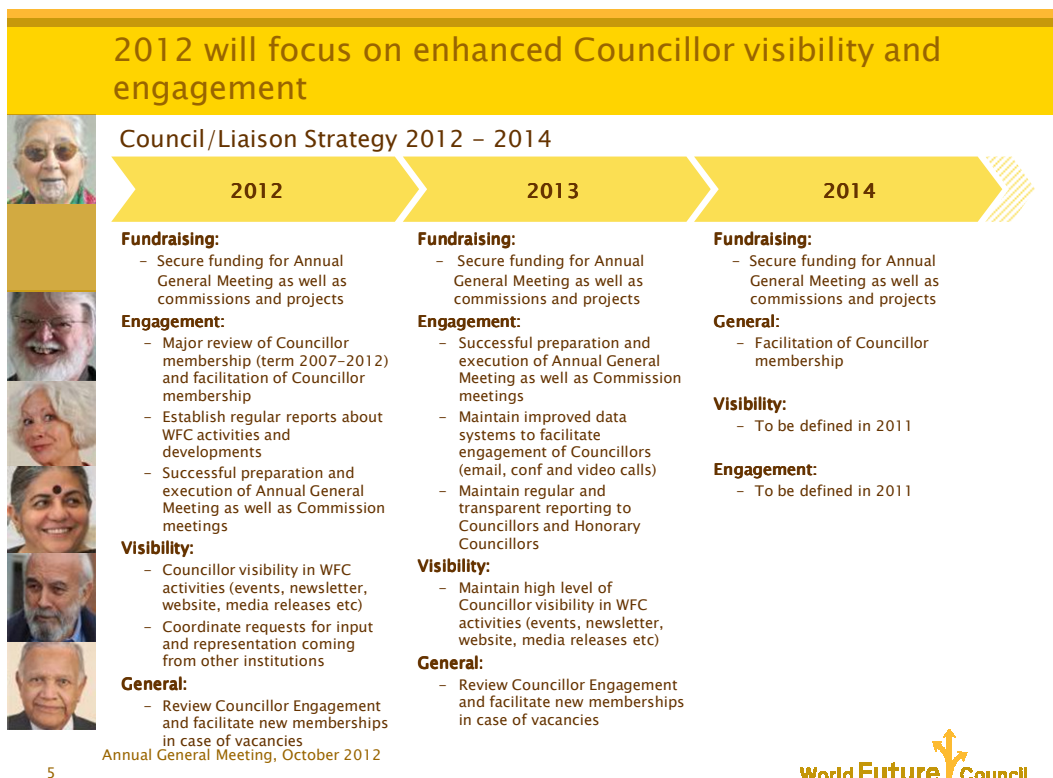
World Future Council

The chapters below outline the work programmes of the shared services departments.

3.1 Liaison

3.1.1 Internal Liaison (Council, Honorary Councillors, Advisors, Supervisory Board)

The focus for internal liaison is to plan, execute and follow up on the annual and biannual meetings of the different bodies of the WFC (Council/AGM, Supervisory Board, BoA) and to mobilise and care for the Councillors, Honorary Councillors and advisors. Furthermore, the statutes need to be implemented.



3.1.2 External Liaison

3.1.2.1 Liaison Offices

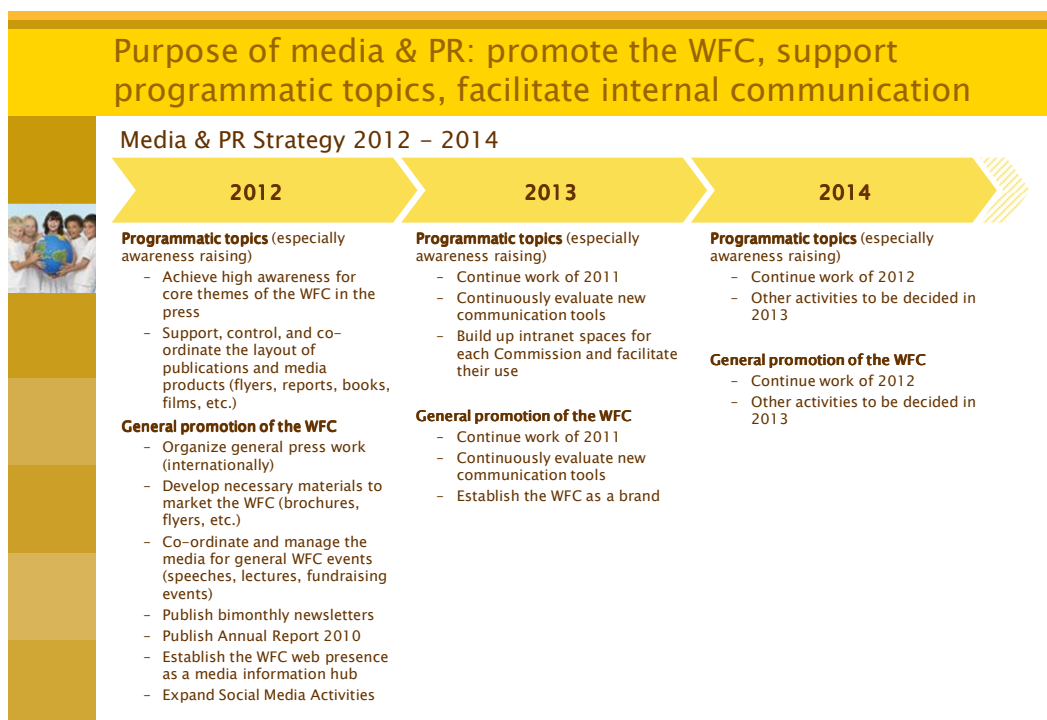
The WFC has Liaison Offices in Brussels, London, Washington D.C. and Johannesburg. The staff at the WFC Liaison offices provides regional co-ordination, World Future Council co-ordination, political co-ordination, fundraising, public relations, event management and administration of the offices. The objectives for the period 2012 will be to ensure financial stability to maintain the offices and to set up further offices in Latin America and the Gulf, to enhance their visibility and activities in support of the WFC programmes.

3.1.2.2 External contacts (offices, public institutions)

In 2012 the WFC will continue to establish cooperation agreements with UN bodies, city and federal governments as well as ministries (foreign affairs, the environment) seeking support for core and project funding as well as in kind support. The WFC will finalise Consultative Status with ECOSOC as well as accreditation with UN bodies (UN FCC, UN CBD, UNEP etc).

3.2 Media and marketing

The focus of the Media and Marketing Department is the promotion of the WFC, support of programmed topics, and facilitation for internal communication.

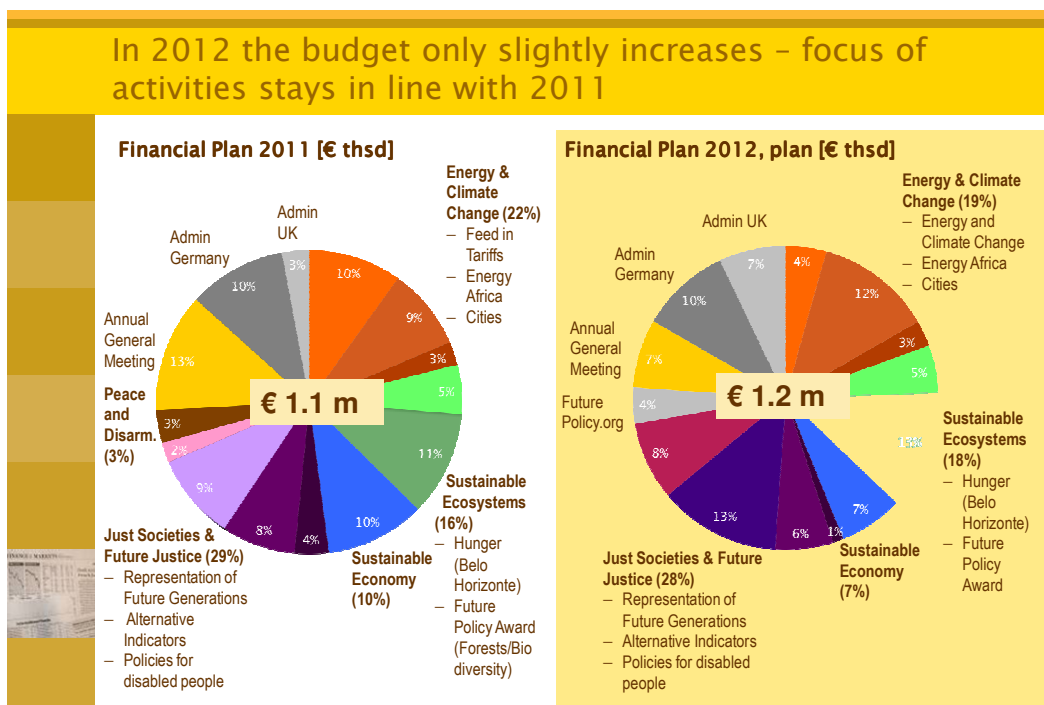


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3.3 Fundraising and finances

A focused strategy in 2012 demands a continuous increase of available funds for the work of the WFC. Clearly, as a policy and research driven organisation, personnel and campaigning costs account for the lion's share of the WFC's expenditures.

The Supervisory Board has provisionally adopted a budget of 2012 in order to ensure security for the staff positions. The Supervisory Board will review the budget again in December 2012.



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To support this development, fundraising needs to become even more professional and follow the strategy:

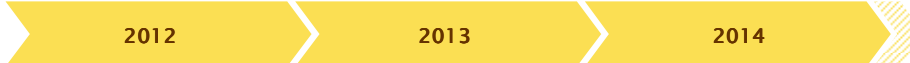


3.4 Administration – Human Resources and Organisational Development

The focus in administration is to supply all the necessary processes, organisational tools and frameworks for the WFC Foundation to function, as well as to recruit and develop the necessary staff.

In 2012 we will focus on improving the quality of our HR work

Human Resource Strategy 2012 – 2014



General

- Regular monthly staff meetings
- Maintain existing staff and develop an incentive system

Recruiting

- Lower fluctuation
- Fill upcoming vacancies including 6 month internships throughout the year 2011
- Establish relationship with 1 University for internships and recruiting

Development

- Regular reviews of work progress
- Improve work environment and team building
- Reestablish WFC academy for employees and provide training

General

- Regular staff meetings
- Establish the incentive system

Recruiting

- Fill upcoming vacancies throughout the year 2012
- Establish relationship with 1 University for internships and recruiting

Development

- Regular reviews of work progress
- Continue to develop training programs - improve skills necessary to fulfil WFC strategy

General

- Regular staff meetings
- Establish the incentive system

Recruiting

- Fill upcoming vacancies throughout the year 2013

Development

- Regular reviews of work progress
- Broaden training programs

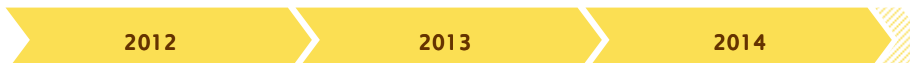


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In 2012 the organization will continue to consolidate and to review the Councillor membership

Foundation Administration 2012 – 2014



Foundation Administration

- Reappointment or new appointment of Councillors for a five year term according to the statutes of the Foundation WFC
- Settle current structural issues (foundations in the US, UK, South Africa - charitable foundations)
- Establish a regular working procedure for the Commissions

Communications and Accounting

- Further improve the communication infrastructure of the WFC, reduce costs
- Establish simplified project based accounting to allow for better transparency and accountability of the WFC activities

Foundation Administration

- Establish a regular working procedure for the Commissions
- Establish offices if necessary to fulfil the work programme

Communications and Accounting

- Enhance communication through application of new/enhanced tools (e.g. web based collaboration tools, virtual conferences)

Organization

- To be defined 2014

Administration and Infrastructure

- To be defined 2014



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3.5 Evaluation, indicators and reporting

3.5.1 Evaluation

There is a procedure in place to evaluate progress against annual objectives through the measurement, reporting, and review of activities, deliverables and expected results via a set of indicators.

3.5.2 Indicators

Indicators are established for all projects or whenever a new project is initiated in order to measure progress against the activities, deliverables and expected results stated in the Work Programme and the project plan.

3.5.3 Reporting

The media departments keeps track of the following success indicators (number of website visitors, twitter followers, newsletter and facebook subscribers, media releases, media clippings). This department also tracks the number of all WFC events throughout the year.

Each project manager will be responsible for developing a measurement plan for his/her project, its implementation and the report preparation. The measurement plan of each project defines which indicators are relevant, how they are measured and reported, and how often this report is updated depending on the funding sources.

Every year the Management Board submits an annual report to the Supervisory Board and to the Council and Board of Advisors.

3.5.4 Reviews

The reviews take place at the following meetings:

- annual review by Councillors at AGM
- annual review by each Commission
- review by the Supervisory Board (2–3 times per year)
- regular review by Management Board

Annex I

List of Members of the Management Board, Supervisory Board, Board of Advisors and staff

(List of Councillors and Honorary Councillors is included in section 1.2)

1) Supervisory Board

- Dr. Katiana Orluc, Chair, Middle East expert, Middle East expert, visiting scholar at the Centre for European Studies at Harvard University
- Barbara Seiller, Deputy Chair, Benefactress
- Dr. Barbara Doll, Gynaecologist
- Prof. Franz–Theo Gottwald, Schweisfurth Foundation
- Dr. Johannes Merck, OTTO Group Hamburg

2) Management Board

- Jakob von Uexkull, Chair and WFC Founder
- Hubertus Drinkuth, Vice Chair
- Alexandra Wandel, Director

3) Staff (as of October 2011)

Administration

- Gudrun Heise, Assistant to the Management Board, Germany
- Angelika Hornheim, Administration Assistant (until Dec. 2011)

Climate and Energy

- Stefan Schurig, Director Climate/Energy
- Randy Hayes, Campaign Manager Climate/Energy, and Director US Liaison Office
- Ansgar Kiene, Campaign Manager Renewable Energies in Africa, and Director Africa Liaison Office
- Anna Leidreiter, Policy Officer Climate/Energy
- Inga Willecke, Intern Climate/Energy

Future Finance

- Dr. Matthias Kroll, Researcher Future Finance

Future Justice

- Dr. Maja Göpel, Director Future Justice (on leave until August 2012)
- Catherine Pearce, Future Justice Manager (maternity cover Maja Göpel)
- Alice Vincent, Policy Officer Future Justice & Assistant to the Management Board UK
- Alistair Whitby, Senior Policy Officer Future Policy Award & Future Justice
- Christian Bradford, Consultant Future Justice – Ombudsperson

Future Policy Award

- Daniel Duarte, Intern Future Policy Award & Council Liaison
- Plarent Ruka, Intern Future Policy Award

Media and Communications

- Anne Reise (on leave until end of January 2012)
- Ina Neuberger, Consultant Media and Communications
- Fiona Woo, Intern Media and Communications
- Nicole Beholz, Intern Media and Communications

Peace and Disarmament

- Rob van Riet, Coordinator Disarmament Working Group

People with Disabilities

- Ingrid Heindorf, Policy Officer People with Disabilities

Special Projects

- Holger Güssefeld, Project Consultant

4) Board of Advisors

- **Reto Braun**, Earth Council, Geneva, Switzerland
- **Bo Ekman**, Founder and Chairman of Tällberg Foundation, Sweden
- **Dr. Barbara Doll**, Deputy Chair of BoA Steering Committee; Gynaecologist
- **Peter Eigen**, Founder and former Chairman, Transparency International, Berlin, Germany
- **Prof. Dr. rer. pol. Maximilian Gege**, Co-Founder and CEO of B.A.U.M. e. V., Hamburg, Germany
- **Prof. Franz-Theo Gottwald**, Schweisfurth Foundation
- **Monika Griefahn**, former Member of the German Parliament (Deutscher Bundestag), member on the Committee for Foreign Affairs and member on the Committee for Culture and Media.

- **Anita & Dietmar Herrdum**
- **Reinhard Hübner**, CEO, Hübner GmbH, Germany
- **Sonja Lahnstein-Kandel**, Founder and Managing Director STEP 21, Germany
- **David Lorimer**, Programme Director, Scientific and Medical Network, UK
- **Sir James Mancham**, Founding President of the Republic of Seychelles; President of the Global Peace Council of the Universal Peace Federation, The Republic of Seychelles
- **Anuradha Mittal**, Founder and Executive Director, The Oakland Institute, USA
- **Bob Monks**, Founder of Lens Governance Advisors, USA
- **Marcello Palazzi**, Founder President, Progressio Foundation, The Netherlands
- **Ernst-Herbert & Christine Pfeiderer**
- **John Pontin**, Founder, JT Group, UK
- **Cyril Ritchie**, Chair of BoA Steering Committee; Chairman, Environmental Liaison Centre International, Geneva, Switzerland
- **Laurence Rose**, Fortune Wealth Management SA, Switzerland
- **Azad Shivdasani**, Chairman, Inlaks Group, UK
- **Shirley Showalter**, The John E. Fetzer Institute, Kalamazoo, USA
- **Timo Sieg**, CEO, Pleon Germany
- **Anthony Simon**, Anthony Simon, Member of the Board, IIEE, University of Lund, Friend of the World Business Council on Sustainable Development
- **Paul van Tongeren**, Secretary General, Global Partnership for the Prevention of Armed Conflict, The Netherlands
- **Eric Utne**, Founder UTNE READER, USA
- **Ole von Uexkull**, Executive Director of the Stockholm-based Right Livelihood Award Foundation, Sweden
- **Alexander von zur Mühlen**, attorney, Heine & Partner law firm, Hamburg, Germany
- **Dr. Farhad Vladi**, President Vladi Private Islands GmbH, Germany
- **Stewart Wallis**, Executive Director, New Economics Foundation, UK
- **Arthur Zajonc**, Professor of physics at Amherst College, USA
- **Ann Zulliger**, Co-founder, Foundation for the Third Millennium, Zurich, Switzerland
- **Dr. Hans Zulliger**, Member of BoA Steering Committee; Cofounder and President of the Stiftung Drittes Millennium (Foundation for the Third Millennium), Zurich, Switzerland
- **Dr. Martin Zulliger**, Foundation for the Third Millennium, Zurich, Switzerland

Deceased Members:

Beatrix Pfeiderer (d. 2011)